



# ***Joint Logistics Course***



***Army Logistics University***  
***Fort Lee, Virginia***



# A little about me...



## EXTREME OWNERSHIP

HOW  
U.S. NAVY  
SEALS  
LEAD AND WIN

JOCKO WILLINK AND LEIF BABIN



OVER ONE MILLION COPIES SOLD

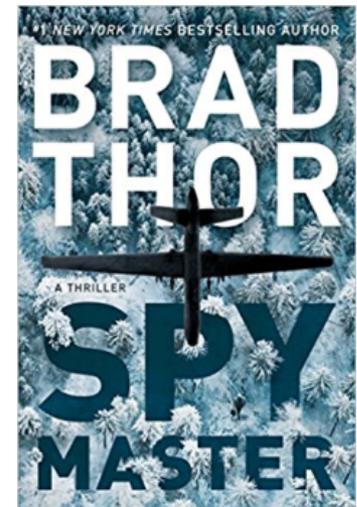
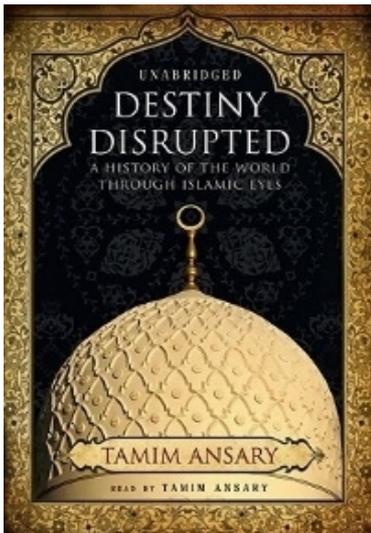
JORDAN B.  
PETERSON

12 RULES  
FOR LIFE

AN ANTIDOTE TO CHAOS

"The most influential public intellectual  
in the Western world right now."

NEW YORK TIMES





# *Facilitators*

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# ***Know Your Audience***

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***Chief***

***AMC***

***NMCB***

***CJTF***

***SPO***

***MSG***

***Life Support***

***Classes of Supply***

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# *Agenda*

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- **Joint Strategic Logistics**
  - **Joint Command Relationships and Authorities for Joint Logistics**
  - **Humanitarian Assistance/Disaster Relief**
  - **Joint Logistics Course**
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Joint = ARMY

Prove me wrong...



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# What is your definition of **JOINT**?

Connotes activities, operations, organizations, etc., in which elements of two or more Military Departments participate. (JP 1-02)

Are we **JOINT**?

Why do we need it?

...Services, by themselves, seldom have sufficient capability to independently support the **Joint** Forces Commander...

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# *Joint Strategic Logistics*



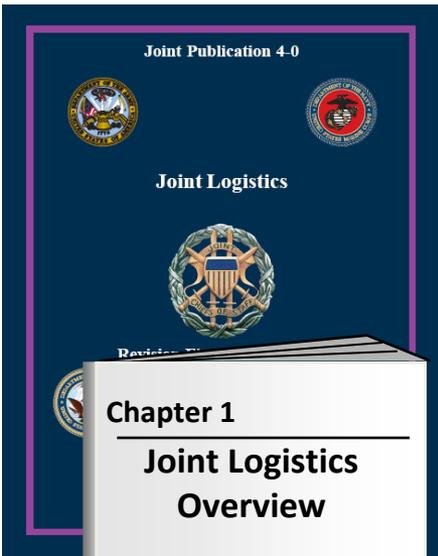


# Joint Logistics Doctrine: JP 4-0



## CAPSTONE Document

- Concise logistics guidance
- Framework for Joint Logistics



### Chapter 1

Joint Logistics  
Overview

### Chapter 2

Core Logistics  
Capabilities

### Chapter 3

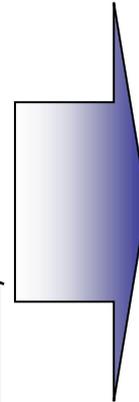
Coord & Synch  
Joint Logistics

### Chapter 4

Joint Logistics  
Planning

### Chapter 5

Executing Joint  
Logistics



## JP 4-0 In Action

Coordinating &  
Synchronizing . . .

*Roles and Control Options*

Planning . . .

*Requirements, Concept of  
Support*

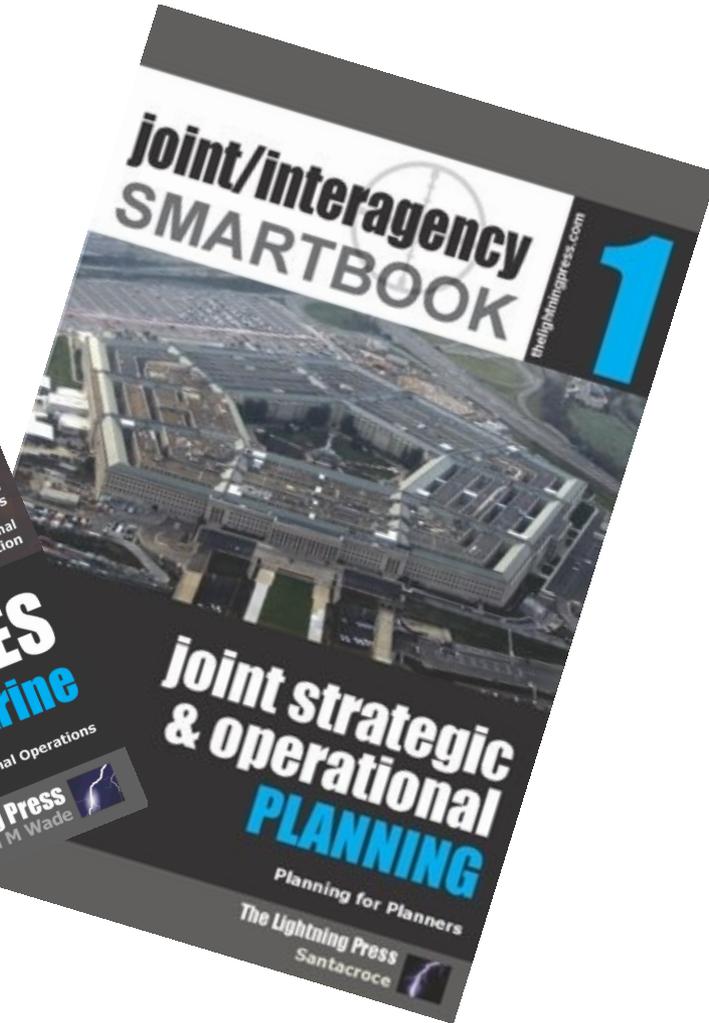
Executing . . .

*Plan versus Reality*

Sustaining Combat Power For the Joint Force Commander



# Maj McDaniel Recommends...





# Strategic Roles & Relationships



REQUIREMENTS



	<b><u>JOINT STAFF J3</u></b> <i>JOINT DEPLOYMENT PROCESS OWNER</i>	
	<b><u>JOINT STAFF J4</u></b> <i>READINESS, LEADING THE JLEnt</i>	
	<b><u>SERVICES</u></b> <i>LIFE CYCLE PROCESS OWNERS</i>	
	<b><u>SERVICES / DLA</u></b> <i>SUPPLIERS TO THE JOINT FORCE</i>	
	<b><u>USTRANSCOM</u></b> <i>DISTRIBUTION PROCESS OWNER</i>	

**Joint Force Commanders**



RESOURCES



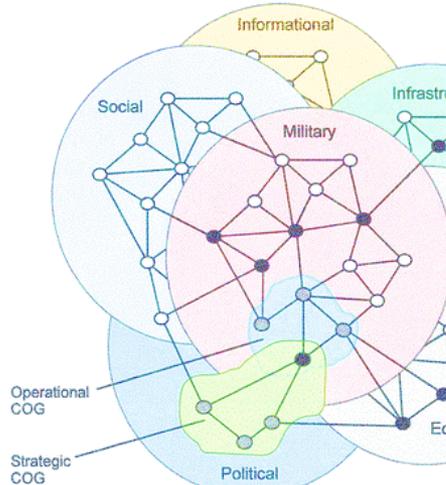
# Operational Environment



## What is the Operational Environment?

JP 3.0 “...the composite of the conditions, circumstances, and influences that affect employment of capabilities”

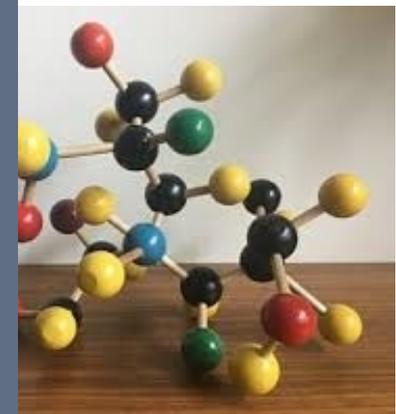
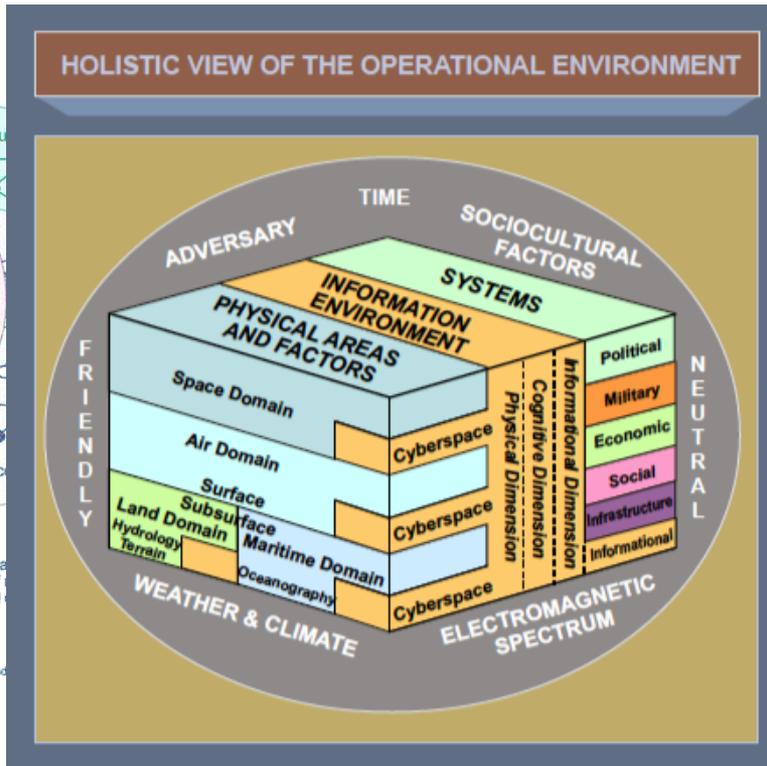
The Interconnected Operational Environment



A systems perspective facilitates operational design and joint operations. The joint force commander (JFC) and staff with a common frame of reference, working with interorganizational and multinational partners to determine and influence the operational environment beyond the JFC's command authority.

Legend

COG center of gravity ● Decisive Point ○ COG Node ○ Node





# Joint Logisticians & OE



## Joint Log Planning

- ✓ Requirements
- ✓ Critical tasks
- ✓ Concept of support

## Joint Log Execution

- ✓ Performance vs. plan
- ✓ Information rqmts
- ✓ Integration

## Joint Log Control

- ✓ Visibility
- ✓ Authorities
- ✓ Organizational Options

***Integrating, coordinating and synchronizing capabilities against joint force rqmts . . .***

Theater  
Logistics  
Overview

Feasibility  
Analysis

BOS-I

***Optimize available logistics resources to provide effective joint outcomes at best value***

# Future Strategic Environment



**Cyber**



**Anti Access / Area Denial**



**Diffuse Threat**



**Speed of Conflict**

**The Joint Logistics Enterprise must overcome these constraints to deliver global agility for Joint Force 2020 to be successful.**



**Reduced Forward Presence**

Capstone Concept for Joint Operations  
Joint Force 2020



10 September 2012

**“Globally integrated operations is the concept for how the Joint Force should prepare for the security environment we will soon face....Globally integrated operations both enable and are premised upon global agility.”**



# The Joint Logistics Enterprise (JLEnt)





# Thoughts to Consider



## What you should know about Joint Logistics

- Eliminate risk by omission in plans
  - Near term: accept, mitigate or change the plan
  - Long term: programmatic solutions
- Must exercise/model logistics



- Speed of conflict requires increased logistics readiness
- Readiness is more than a C-rating
  - Capacity
  - Capability
  - Time





# ***Joint Command Relationships and Authorities for Joint Logistics***





# ***Joint Command Relationships***



- **Combatant Command (COCOM)** – command authority over *assigned* forces. Source: Title 10 US Code; “Forces for Combatant Commanders” memo signed by SECDEF. Missions: security cooperation, emergencies, etc.
- **Operational Control (OPCON)** – *allocated* forces. Source: DEPORDs, OPORDs, FRAGOs. Planned (OPLANs) with *apportioned* forces. Missions: war, foreign humanitarian assistance, Defense support to civil authorities.
- **Tactical Control (TACON)** – subset of OPCON. Source: OPORDs, FRAGOs. Missions: usually in an existing theater of operations or transiting through an AOR.
- **Support** – *Joint Planning and Execution Community (JPEC)*. Source: Unified Command Plan (UCP) signed by POTUS, DEPORDs, OPORDs. Missions: all.



# ***Other Forms of Control (not command)***

***It is derived from service responsibilities in Title 10 USC***



- **administrative control (ADCON)**

Direction or exercise of authority over subordinate or other organizations in respect to administration and support, including organization of Service forces, control of resources and equipment, personnel management, unit logistics, individual and unit training, readiness, mobilization, demobilization, discipline, and other matters not included in the operational missions of the subordinate or other organizations. (JP 1)

- **coordinating authority**

A commander or individual assigned responsibility for coordinating specific functions or activities involving forces of two or more Military Departments, two or more joint force components, or two or more forces of the same Service. The commander or individual has the authority to require consultation between the agencies involved, but does not have the authority to compel agreement. (JP 1)

- **direct liaison authorized (DIRLAUTH)**

That authority granted by a commander (any level) to a subordinate to directly consult or coordinate an action with a command or agency within or outside of the granting command. Direct liaison authorized is a coordination relationship, not an authority through which command may be exercised. (JP 1)



# Where Does Joint Happen?



- **Boards**. An organized group of individuals within a joint force commander's headquarters, appointed by the commander (or other authority) that meets with the purpose of gaining guidance or decision. Its responsibilities and authority are governed by the authority that established the board. Boards are chaired by a senior leader with members representing major staff elements, subordinate commands, liaison officers (LNOs), and other organizations as required. There are two types: Command and Functional. (JP 3-33)
- **Center**. An enduring functional organization, with a supporting staff, designed to perform a joint function within a joint force commander's headquarters. (JP 3-33)
- **Cell**. A subordinate organization formed around a specific process, capability, or activity within a designated larger organization of a joint force commander's headquarters. (JP 3-33)
- **Working Group**. An enduring or ad hoc organization within a joint force commander's headquarters consisting of a core functional group and other staff and component representatives whose purpose is to provide analysis on the specific function to users. (JP 3-33)



# *Humanitarian Assistance Disaster Relief*





# USAID/OFDA



## United States Agency for International Development/United States Foreign Disaster Assistance



### Mandate:

- Save lives
- Alleviate human suffering
- Reduce the economic and social impact of disasters

### Criteria:

- Host country must ask for, or be willing to accept USG assistance
- The disaster is of such magnitude that it is beyond the host country's ability to respond adequately
- It is in the best interest of the United States Government



# Why Do Foreign Aid?



- **Achieve peace and security**
- **Support just and democratic governance**
- **Invest in people (health and education)**
- **Promote economic growth and prosperity**
- **Provide needed humanitarian assistance**
- **Promote International understanding**
- **Strengthen Consular and management capabilities**





# Department of Defense



The U.S. military is not the instrument of first resort for humanitarian response but supports civilian relief agencies.



## *The U.S. military may be involved when:*

- The military provides a unique service
- Civilian response capacity is overwhelmed
- Civilian authorities request assistance

## *When the U.S. military does become involved:*

- The military mission should be clearly defined
- The risks should be minimal
- Core DoD missions should not be affected



# Interagency Operational Partners



Fairfax County VA Fire Department



LA County Fire Department



US Forest Service



Bureau of Land Management



DoD



Centers for Disease Control and Prevention



US Public Health Service's Federal Occupational Health



# NOAA

National Oceanographic and Atmospheric Administration



US Geological Survey



# ***Joint Logistics Course***



***Army Logistics University  
Fort Lee, Virginia***



# ***Mission***



**The Joint Logistics Course will provide Intermediate Level Officer, Senior NCO, and DOD Civilian logisticians an understanding of organizations, authorities, and processes associated with the Joint Logistics Enterprise and the ability to apply joint logistics doctrine in a Joint, interagency, and/or multinational environment.**



# Sponsor



**JLC is the only course in the Department of Defense that is sponsored by the Joint Chiefs of Staff J4 for Joint Logistics training.**

**Theater-level joint logistics operations**

**Support to full range of military operations**

**Defense logistics planning**

**Intergovernmental**

**Inter-service, interagency**

**Multinational Logistics**



**JLC integrates component functional skills and knowledge through the study of strategy, doctrine, theory, programs and processes. JLC provides the opportunity for students to develop the attributes, perspectives and insights necessary to manage logistics globally. All course material is unclassified.**



# *Who Can Attend?*



**The course is a two-week resident interactive education designed for mid-to-senior level personnel.**

**This includes the following:**

- **Military Officers (O4-O6)**
- **Warrant Officers (W3 through W5)**
- **Senior Non-Commissioned Officers (E8 through E9)**
- **DoD Civilians (GS12 through GS15 or equivalent)**
- **International students of the above equivalent grades**

**Assigned to, or en route to, a position requiring strategic level joint logistics knowledge...**

**\*\* Waivers can be submitted for individuals not meeting grade requirements\*\***



# FY19 Class Schedule



Class	Start	End	Status
19-001	15-Oct-18	26-Oct-18	Probably too late...
19-002	3-Dec-18	14-Dec-18	Awaiting Start
19-003	28-Jan-18	8- Feb-18	Winter Is Coming
19-004	25-Feb-18	8-Mar-18	Awaiting Start
19-005	8-Apr-18	19-Apr-18	Awaiting Start
19-006	6-May-18	17-May-18	Awaiting Start
19-007	3-Jun-18	14-Jun-18	Awaiting Start
19-008	22-Jul-18	2-Aug-18	210% humidity
19-009	19-Aug-18	30-Aug-18	Awaiting Start
19-010	16-Sep-18	27-Sep-18	Likely a hurricane

For more information visit the ALU website:

<http://www.alu.army.mil> or send an email to:

[usarmy.lee.tradoc.mbx.joint-logistics-course@mail.mil](mailto:usarmy.lee.tradoc.mbx.joint-logistics-course@mail.mil)



# Objectives



- **Understand the complexities of the JOINT world**
    - Relationships (COCOM, OPCON, TACON, Support)*
    - Roles (assigned, allocated, apportioned)*
    - Responsibilities (supported versus supporting)*
    - Authorities (Title 10, Title 14, Title 32)*
  
  - **Understand operational level logistics organizations in a combatant command (CCMD) Area of Responsibility that leverage strategic capabilities:**
    - Deployment and Distribution Operations Center*
    - Defense Logistics Agency Contingency Support Team*
    - Army Field Support Brigade*
    - Fleet Support Center*
    - Defense Support to Civil Authorities*
    - Defense Contracting Management Agency*
    - Combined Air Operations Centers*
    - Fleet Logistics Centers*
-



# *Objectives*



- **Understand Service specific tactical level logistics organizations and capabilities that support/deliver operational logistics to the joint force**
  - **Understand joint logistics Joint Capability Areas and how Services and CCMDs deliver these capabilities to the joint force**
  - **Understand and apply the logistician's role in the Joint Planning Process (JPP)**
  - **Understand the logistics capabilities and organizations of multinational, interagency and non-governmental partners**
  - **Comprehend and apply the processes, elements, and organizational capabilities involved in joint force reception operations**
  - **Understand the Title 10/22 Service responsibilities and the joint force commanders' directive authority for logistics (DAFL)**
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# Course Outcome

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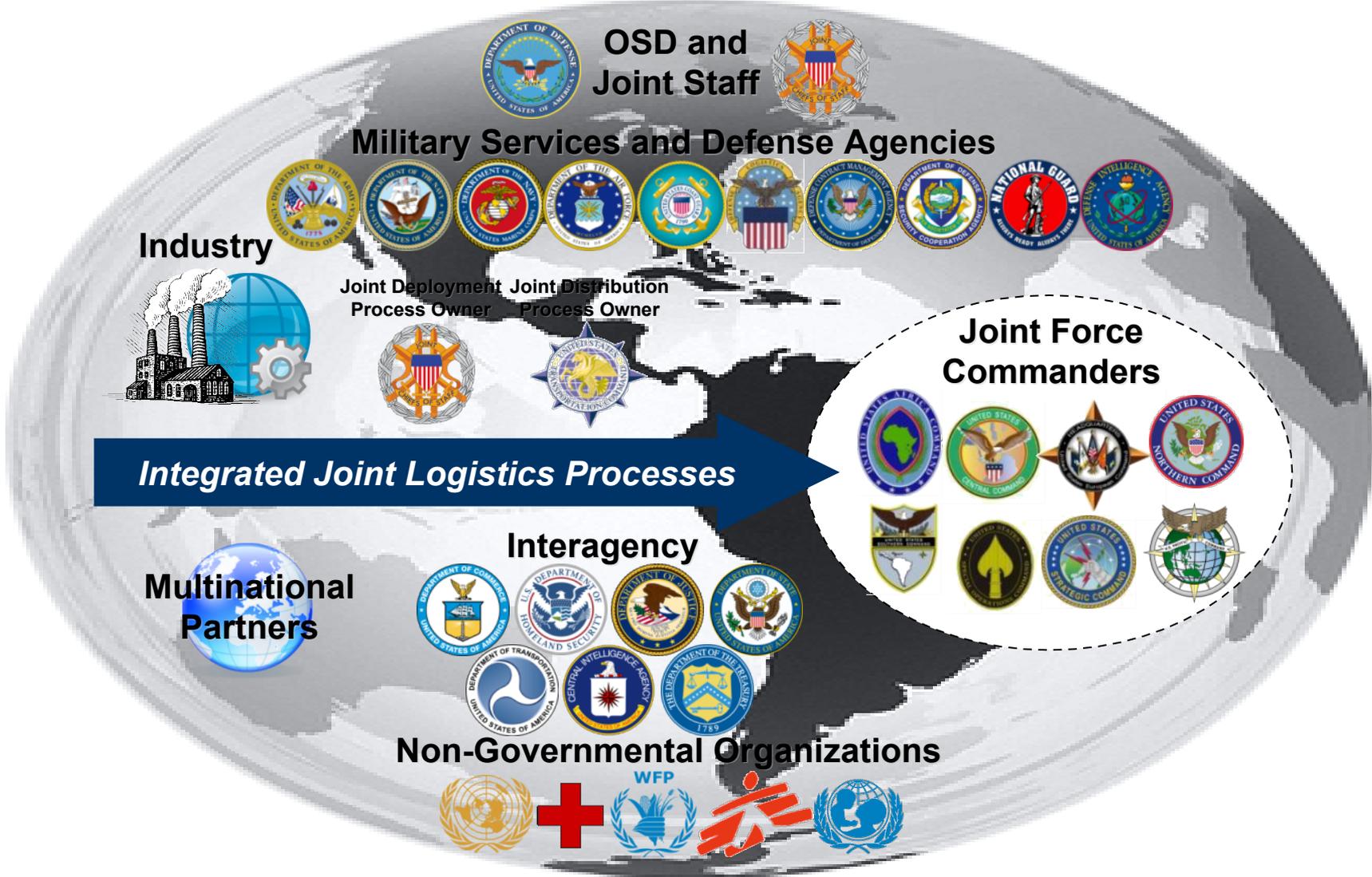


**Joint Logistics Course (JLC) graduates will be confident and capable in applying their knowledge of organizations, authorities, and processes that comprise the Joint Logistics Enterprise (JLEnt\*\*) in assuring both readiness and the planning and executing of support across the full range of military operations.**

*\*\*The JLEnt is a multi-tiered matrix of key global logistics providers cooperatively structured to achieve a common purpose (JP 4, Oct 13).*



# The Joint Logistics Enterprise (JLEnt)





# Course Roadmap



## Service Logistics

US Army  
US Navy  
US Air Force  
US Marine Corps  
US Coast Guard  
USSOCOM

## Joint Logistics

Joint Chiefs of Staff/J4  
JOPES/JOPP  
Joint Health Service  
USTRANSCOM  
Multi-National  
Joint Engineering  
Defense Logistics Agency  
Operational Contract Support  
DoD Supply Chain Management  
GCSS-Joint

## Inter Agency

OFDA – USAID  
Joint Humanitarian  
Operations Course  
FEMA  
DSCA

## Case Studies

Joint Force Reception  
Joint Task Force – Haiti  
Building the Purple Ford

## Joint Exercise

Joint Humanitarian Assistance/ Disaster Relief based on  
either AFRICOM, CENTCOM, SOUTHCOM

Crisis Action Planning  
Mission Analysis

Crisis Action Planning  
Course of Action  
Development

- *Lectures*
- *Guest Speakers*
- *Homework*

- *Student Led Facilitation*
- *Participation*
- *Writing Assignment*



# Discussion

